



## General Fund Budget Summary Fiscal Years 2015-16 through 2018-19

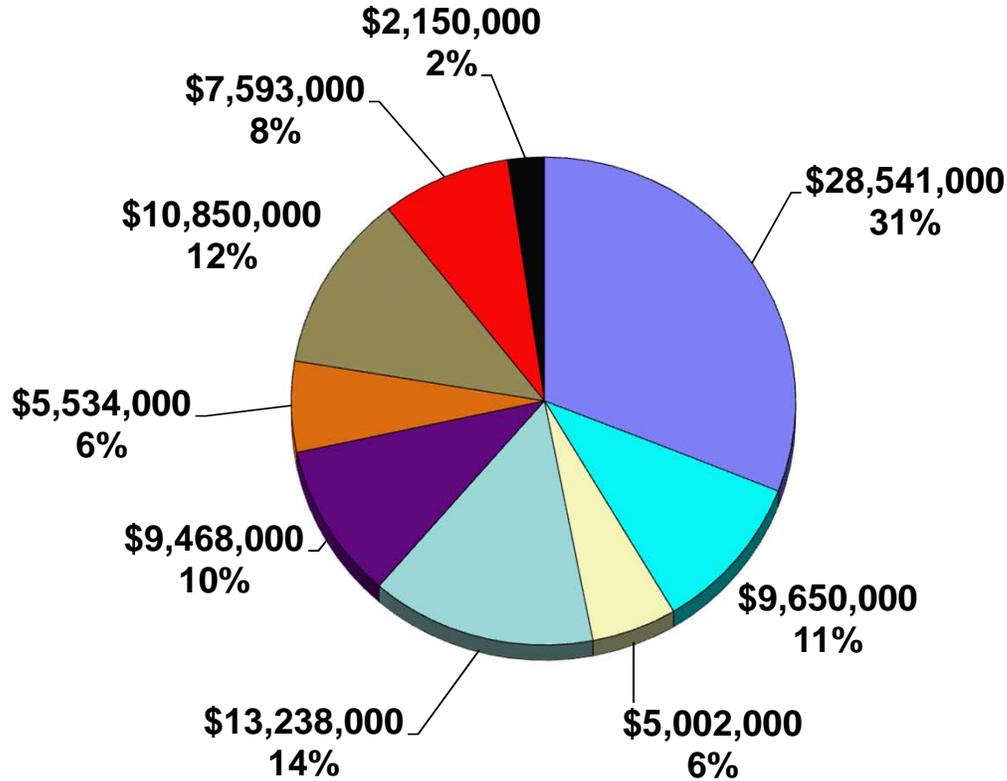
	FY 15-16 Actual	FY 16-17 Revised Budget	FY 16-17 Projected	FY 17-18 Budget	FY 18-19 Budget
<b>Revenues</b>					
Property Taxes	\$ 27,421,728	\$ 27,449,000	\$ 27,449,000	\$ 28,541,000	\$ 29,519,000
Sales Tax - City Share/In Lieu	9,565,291	9,500,000	9,500,000	9,650,000	9,800,000
Utility User Tax	8,368,124	8,395,000	8,395,000	9,468,000	9,658,000
Franchise Fees	7,917,444	8,102,000	8,102,000	5,534,000	5,558,000
Motor Vehicle In Lieu Taxes	6,966,426	7,372,000	7,372,000	7,593,000	7,593,000
Property Transfer Tax	9,451,755	8,456,000	9,206,000	8,750,000	9,000,000
Transient Occupancy Tax	2,174,973	2,000,000	2,000,000	2,100,000	2,100,000
Business License Taxes	1,788,803	2,150,000	2,150,000	2,150,000	2,150,000
Departmental Revenues	7,866,766	6,928,000	6,705,000	7,441,000	7,468,000
Cost Allocation Reimbursements	4,999,164	5,005,000	4,998,000	5,002,000	4,327,000
Interest / Return on Investments & Others	1,357,895	2,802,000	2,801,000	1,578,000	1,598,000
Loan Repayment from AMP (One time)	2,200,000		-		
Transfers in	489,000	489,000	489,000	4,219,000	4,222,000
<b>Total Revenues/Transfers In</b>	<b>90,567,369</b>	<b>88,648,000</b>	<b>89,167,000</b>	<b>92,026,000</b>	<b>92,993,000</b>
<b>Expenditures</b>					
City Council	218,555	237,000	292,000	249,000	256,000
City Attorney	1,577,609	1,766,000	1,725,000	1,894,000	1,957,000
City Clerk	545,840	823,000	826,000	722,000	905,000
City Manager	956,789	1,169,000	1,034,000	1,059,000	1,116,000
Non Departmental	521,190	744,242	756,000	3,974,000 (a)	395,000
Finance	2,131,767	2,704,340	2,297,000	2,849,000	2,941,000
Information Technology	1,249,671	1,645,000	1,643,000	-	-
Human Resources	1,218,620	1,450,000	1,207,174	1,416,000	1,476,000
Fleet and Facility Maintenance	2,624,550	2,476,000	2,326,000	2,827,000	3,060,000
Recreation and Parks	2,324,436	2,433,000	2,423,000	2,695,000	2,775,000
Community Development	93,791	186,000	190,000	206,000	223,000
Fire	27,882,521	29,728,161	29,452,000	31,776,000	33,153,000
Police	27,055,229	29,976,000	28,501,000	32,714,000	34,851,000
Public Works	1,452,193	1,510,000	1,445,000	2,364,000	2,434,000
<b>Total Operating Expenditures</b>	<b>69,852,761</b>	<b>76,847,743</b>	<b>74,117,174</b>	<b>84,745,000</b>	<b>85,542,000</b>
<b>Transfers to Other Funds</b>					
Capital Projects / Maintenance	1,529,996	2,089,513	2,089,513	1,205,000	1,205,000
Recreation Fund	1,596,000	1,749,000	1,749,000	1,802,000	1,856,000
Vacation Payouts	249,996	175,000	175,000	175,000	175,000
Library	2,112,000	2,097,000	2,097,000	2,097,000	2,097,000
Police / Fire Pension 1079 and 1082	1,893,996	1,932,000	1,932,000	1,932,000	1,932,000
Transfer 2013 Refinancing City Facilities	792,000	1,023,000	989,000	1,074,000	1,024,000
Other Transfers	6,399,682	2,388,968	2,201,000	10,319,000 (a)	2,032,000
<b>Total Transfers to Other Funds</b>	<b>14,573,670</b>	<b>11,454,481</b>	<b>11,232,513</b>	<b>18,604,000</b>	<b>10,321,000</b>
<b>Total Expenditures/Transfers Out</b>	<b>84,426,431</b>	<b>88,302,224</b>	<b>85,349,687</b>	<b>103,349,000</b>	<b>95,863,000</b>
<b>Projected Available Reserves</b>					
Balance, Beginning of Year	\$ 30,165,670	\$ 27,284,394	\$ 27,284,394	\$ 21,337,208	\$ 23,928,208
<b>Net Change in Fund Balance</b>	<b>6,140,938</b>	<b>345,776</b>	<b>\$ 3,817,313</b>	<b>(11,323,000)</b>	<b>(2,870,000)</b>
Use of Committed Reserves	(9,022,214)	492,501	(9,764,499)	13,914,000 (a)	2,386,000
Receipt of Loan Repayments			-		
<b>Ending Available Fund Balance</b>	<b>\$ 27,284,394</b>	<b>\$ 28,122,671</b>	<b>\$ 21,337,208</b>	<b>\$ 23,928,208</b>	<b>\$ 23,444,208</b>
<b>% of General Fund Expenditures</b>	<b>32%</b>	<b>32%</b>	<b>25%</b>	<b>23%</b>	<b>24%</b>

(a) Includes contributions to Post Employment Benefits Trust

**Memorandum Only:**

<b>Committed Fund Balance:</b>					
Long Term Obligations - OPEB	\$ 3,000,000	\$ 3,000,000	\$ -	\$ -	\$ -
PERS Smoothing	\$ 3,043,000	3,043,000			
Economic Uncertainty		3,460,500		3,460,500	3,460,500
Prepays & Deposits	872,617				
<b>Total Committed Fund Balance</b>	<b>\$ 6,915,617</b>	<b>\$ 9,503,500</b>	<b>\$ -</b>	<b>\$ 3,460,500</b>	<b>\$ 3,460,500</b>

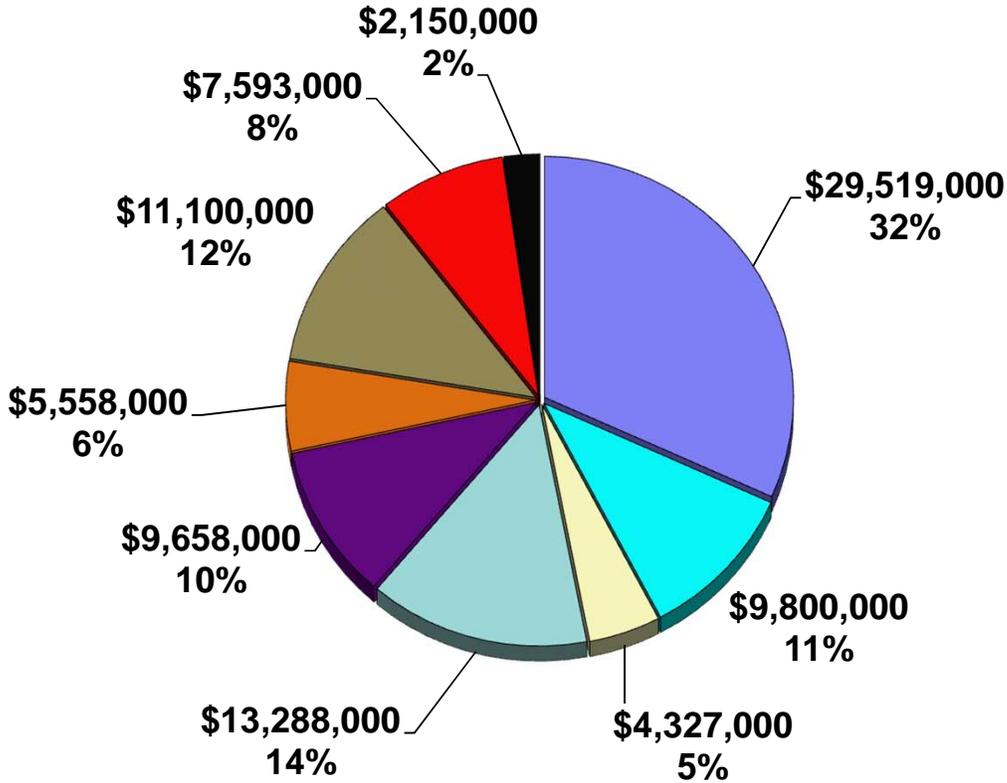
**\$92 Million Total Revenue Budget**



- Property Taxes
- Sales Tax
- Cost Reimbursements
- Departmental Revenues / Other
- Utility User Tax
- Franchise Taxes
- Transfer/Hotel Taxes
- Motor Vehicle in Lieu Tax
- Business License Tax

<u>Category</u>	<u>2017-18</u>	
Property Taxes	\$28,541,000	33%
Sales Tax	\$9,650,000	10%
Cost Reimbursements	\$5,002,000	5%
Departmental Revenues / Other	\$13,238,000	14%
Utility User Tax	\$9,468,000	10%
Franchise Fees	\$5,534,000	6%
Transfer/Hotel Taxes	\$10,850,000	12%
Motor Vehicle in Lieu Tax	\$7,593,000	8%
Business License Tax	\$2,150,000	2%
<b>Total Revenues / Transf</b>	<b>\$92,026,000</b>	<b>100%</b>

**\$93 Million Total Revenue Budget**



- Property Taxes
- Sales Tax
- Cost Reimbursements
- Departmental Revenues/Other
- Utility User Tax
- Franchise Fees
- Transfer/Hotel Taxes
- Motor Vehicle in Lieu Tax
- Business License Tax

<u>Category</u>	<u>2018-19</u>	<u>%</u>
Property Taxes	\$29,519,000	31%
Sales Tax	\$9,800,000	11%
Cost Reimbursements	\$4,327,000	5%
Departmental Revenues/Other	\$13,288,000	14%
Utility User Tax	\$9,658,000	11%
Franchise Fees	\$5,558,000	5%
Transfer/Hotel Taxes	\$11,100,000	12%
Motor Vehicle in Lieu Tax	\$7,593,000	8%
Business License Tax	\$2,150,000	3%
<b>Total Revenues/Transfers In</b>	<b>\$92,993,000</b>	<b>100%</b>



## General Fund Revenues

(excludes transfers)

	FY 15-16	FY 16-17	FY 16-17	FY 17-18	FY 18-19
	Actual	Revised Budget	Projected	Budget	Budget
<b>General Revenues</b>					
Property Taxes	\$ 27,421,728	\$ 27,449,000	\$ 27,449,000	\$ 28,541,000	\$ 29,519,000
Motor Vehicle In lieu	6,966,426	7,372,000	7,372,000	7,593,000	7,593,000
Sales Tax - City Portion/In Lieu	9,565,291	9,500,000	9,500,000	9,650,000	9,800,000
Property Transfer Tax	9,451,755	8,456,000	9,206,000	8,750,000	9,000,000
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Utility Users Tax	8,368,124	8,395,000	8,395,000	9,468,000	9,658,000
Franchise Fees	7,917,444	8,102,000	8,102,000	5,534,000	5,558,000
Business Licenses	1,788,803	2,150,000	2,150,000	2,150,000	2,150,000
Interest / Market Value Adjust.	393,356	335,000	300,000	500,000	500,000
ROI & PILOT	931,144	950,000	950,000	969,000	988,000
Cost Allocation	4,999,164	5,005,000	4,998,000	5,002,000	4,327,000
Loan Repayment (AMP)	2,200,000				
Other Revenue	33,395	1,517,000	1,551,000	109,000	110,000
<b>Total General Revenues</b>	<b>82,211,603</b>	<b>81,231,000</b>	<b>81,973,000</b>	<b>80,366,000</b>	<b>81,303,000</b>
<b>Program Revenues</b>					
<b>General Government</b>					
City Council	-	-	-	-	-
City Attorney					
Administration	233,484	233,000	233,000	275,000	275,000
Worker's Compensation Operations	58,428	58,000	58,000	56,000	56,000
Risk Management Operations	78,456	78,000	78,000	81,000	81,000
City Clerk:					
Administration	48,677	65,000	82,000	100,000	101,000
Elections	800	2,000	12,000	-	12,000
Cable TV Administration	2,388	2,000	5,000	7,000	7,000
City Manager					
Administration	34,704	35,000	35,000	35,000	35,000
<b>Total General Government</b>	<b>456,937</b>	<b>473,000</b>	<b>503,000</b>	<b>554,000</b>	<b>567,000</b>
<b>Administrative Services</b>					
Finance:					
Accounting/Cash Management	55,161	39,000	38,000	1,000	1,000
Accounts Payable and Payroll	-		-	35,000	35,000
Business License	190,212	91,000	143,000	96,000	96,000
Central Stores	147,533	150,000	127,000	133,000	134,000
Information Technology Operating	-	-	-	-	-
Human Resources	227,364	227,000	227,000	221,000	221,000
<b>Total Administrative Svcs</b>	<b>620,270</b>	<b>507,000</b>	<b>535,000</b>	<b>486,000</b>	<b>487,000</b>
<b>Fleet and Facility Maintenance</b>					
Fleet Maintenance	872,234	765,000	749,000	769,000	769,000
<b>Total Fleet and Facility Maint.</b>	<b>872,234</b>	<b>765,000</b>	<b>749,000</b>	<b>769,000</b>	<b>769,000</b>



## General Fund Revenues

(excludes transfers)

	FY 15-16	FY 16-17	FY 16-17	FY 17-18	FY 18-19
	Actual	Revised Budget	Projected	Budget	Budget
<b>Public Safety Services</b>					
Fire:					
Administration	-	-	-	-	-
Emergency Operations	3,667,190	3,219,000	3,080,000	3,029,000	3,036,000
Fire Prevention Services	337,411	211,000	211,000	568,000	568,000
Emergency Medical Services	-	-	-	-	-
Disaster Preparedness	-	-	-	-	-
Training	-	-	-	-	-
Fire BLS Transport	47,187				-
Police:					
Office of the Chief	-	-	-	-	-
Administrative Services	39,976	129,000	12,000	11,000	11,000
Communications	-	-	-	-	-
Records	23,692	16,000	16,000	16,000	16,000
Support Services	28,748	14,000	19,000	19,000	11,000
Materials/Logistics	-	-	-	-	-
Patrol	685,342	496,800	492,000	587,000	594,000
Investigations	(139,030)	100	-	-	-
Traffic	1,075,972	959,000	949,000	1,054,000	1,053,000
Animal Shelter	-	100	-	150,000	150,000
Special Event Support	50,293	60,000	61,000	43,000	43,000
Crossing Guard	-	-	-	78,000	85,000
<b>Total Public Safety</b>	<b>5,816,781</b>	<b>5,105,000</b>	<b>4,840,000</b>	<b>5,555,000</b>	<b>5,567,000</b>
<b>Public Services (Public Works)</b>					
Administration	100,544	78,000	78,000	77,000	78,000
<b>Total Public Services</b>	<b>100,544</b>	<b>78,000</b>	<b>78,000</b>	<b>77,000</b>	<b>78,000</b>
<b>Total Program Revenue</b>	<b>7,866,766</b>	<b>6,928,000</b>	<b>6,705,000</b>	<b>7,441,000</b>	<b>7,468,000</b>
<b>Total General Fund Revenue</b>	<b>90,078,369</b>	<b>88,159,000</b>	<b>88,678,000</b>	<b>87,807,000</b>	<b>88,771,000</b>

The following discussion outlines the City's major operating revenue sources, which represent over 79% of the City's General Fund revenues. Estimates of the City's general revenues, such as taxes and interest, are prepared by the Finance Division using economic information obtained from the County of Alameda, the state and third-party consultants. Estimates of other revenues are prepared by the departments based upon their estimates of activity and updates to fee schedules (including cost of living adjustments).



**Property Tax**

Pursuant to Proposition 13, passed by California voters in 1978, countywide property taxes are set at 1% of assessed value. Upon change of ownership, the assessed value of a property is reset to the current market value (sales price). The City receives approximately 25% of the 1% countywide property tax collected in the City (net of ERAF payments to the State). Property taxes are the largest source of revenue to the City's General Fund, representing approximately \$29 million of the total.

Staff works with its property tax consultant in projecting property tax revenue, taking into account the following: a.) resale activity b.) pricing and property owner tax appeals and adjustments by the County c.) new construction and d.) Proposition 13's annual inflation adjustment. The collection of secured property taxes is expected to increase by approximately 2%-4% for FY 2017-18 through FY 2021-22 (compared to 6-12% growth in prior years), due to a continued reduction in sales levels compared to prior years. It should be noted that residential properties represent approximately 79% of the total assessed property valuation within the city.

Property taxes are collected on both secured (real property) and unsecured property (such as boats). If a property changes ownership in the middle of a tax year, the reassessment appears on the tax rolls the following year. However, the property is reassessed for a pro-rata portion of the year of sale, and an additional or "supplemental tax" is applied in that year. The supplemental tax is allocated among all cities on a countywide basis. There are often delays in the processing of reassessments, so the collection of taxes through supplemental assessments can span more than one year, causing annual fluctuations in this revenue category.

**Motor Vehicle in Lieu Tax**

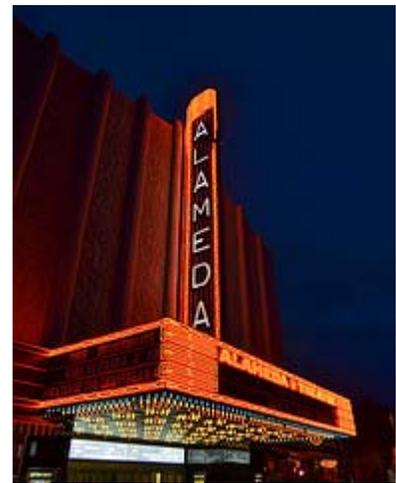
The Vehicle License Fee (VLF) is a statewide tax on the ownership of a registered vehicle in place of taxing vehicles as personal property. By law, all revenues from the VLF fund city and county services, but the State Legislature controls the tax rate and the allocation among local governments. In 2004, the Legislature permanently reduced the VLF tax rate and eliminated State general fund backfill to cities and counties. Instead, cities and counties now receive additional property tax revenues in lieu of VLF. These funds are classified as property taxes. Their growth going forward is tied to the change in the City's assessed value growth, and therefore is projected to change at a rate similar to that for secured property taxes during FY 2017-18 through FY 2021-22.

**Franchise Fees**

The City has franchise agreements with several utility companies. These companies pay the City a franchise fee based on a percentage of their revenue earned within the City limits. These fees serve as compensation for, among other things, wear and tear on City streets. Franchise fees can change when the customer base expands, when additional services are used, when weather impacts the use of the utility, and when rates change. In FY 2017-18 this revenue shows over 30% decline from prior year due to an accounting reclassification of Alameda Municipal Power’s (AMP) transfer from a “Franchise Fee” to a “Transfer In”. Excluding the AMP’s transfer, staff is projecting franchise fee revenues will increase 4% in FY 2017-18 and to increase about 2% through FY 2021-22.

**Interest Income / Return on Investments**

On a daily basis, the City invests all its idle cash in accordance with the City’s formal investment policy. The City’s interest income has been minimal during the last few years due to a very low rate of return on City’s investments as a result of low Federal Funds Rate. Based on estimated average cash balances, interest income/return on investments is projected to be approximately \$0.5 million on an annual basis during the next two fiscal years.



**Sales and Use Tax**

The City’s portion of sales and use taxes is approximately 10% of the City’s General Fund revenues, representing approximately \$9.7 million of the total for FY 2017-18 and \$9.8 million of the total for FY 2018-19. The sales tax rate in Alameda County is 9.25%, of which 0.95% is the “local” or City share. The City also receives a one-half cent sales tax approved by California voters in November 1993 (Proposition 172), which is designated for public safety. This sales tax is shared between the cities and the county. Sales tax is projected to increase in FY 2017-18 and FY 2021-22 due to new retail developments within the City. Sales tax collections have outperformed expectations in recent years due to improvement in regional and local economy. A significant portion of the City’s sales tax is received from the County sales tax pool, and, thus, can be subject to significant fluctuations.

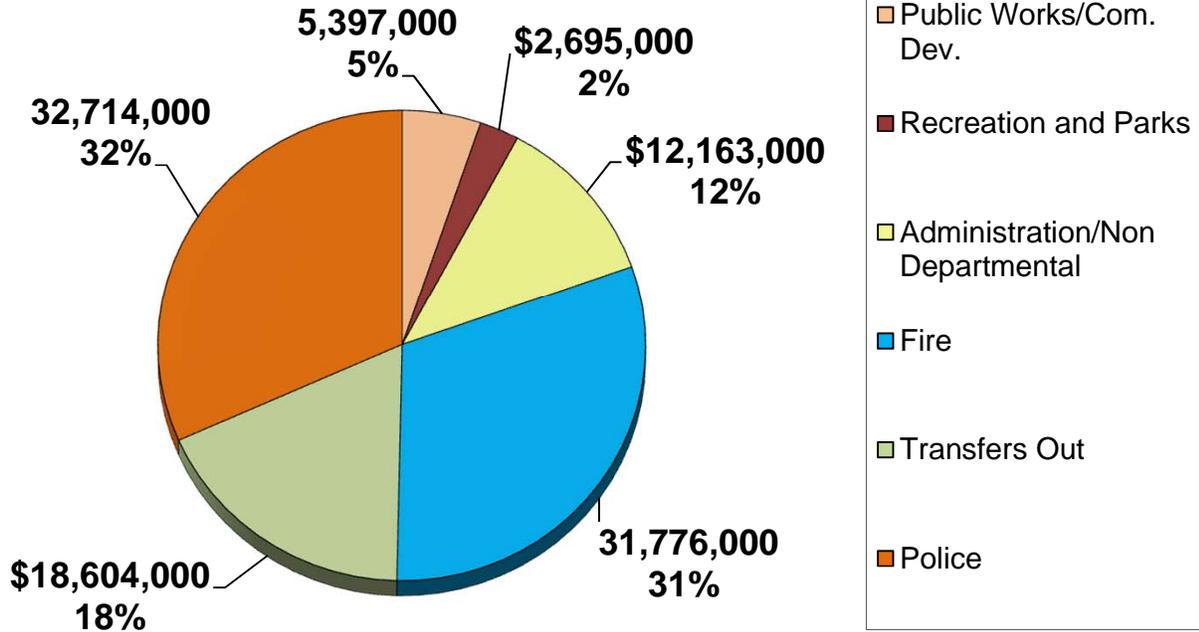
**Transfer and Transient Occupancy Tax**

The City imposes a Transient Occupancy Tax (“TOT”) of 10% on room rates. Staff is projecting TOT revenues to increase by 5% to \$2.1 million for FY 2017-18 due to increases in occupancy and hotel room rates, and to stay flat over the next four fiscal years. The City imposes a transfer tax of \$12 per \$1,000 of property valuation on all real property sales that occur within the City limits. The City is projecting to receive approximately \$8.8 million and \$9.0 million in property transfer taxes in FY 2017-18 and FY 2018-19, respectively. The revenue received from this tax is expected to increase between 0-3% through FY 2021-22 due construction of new residential homes.

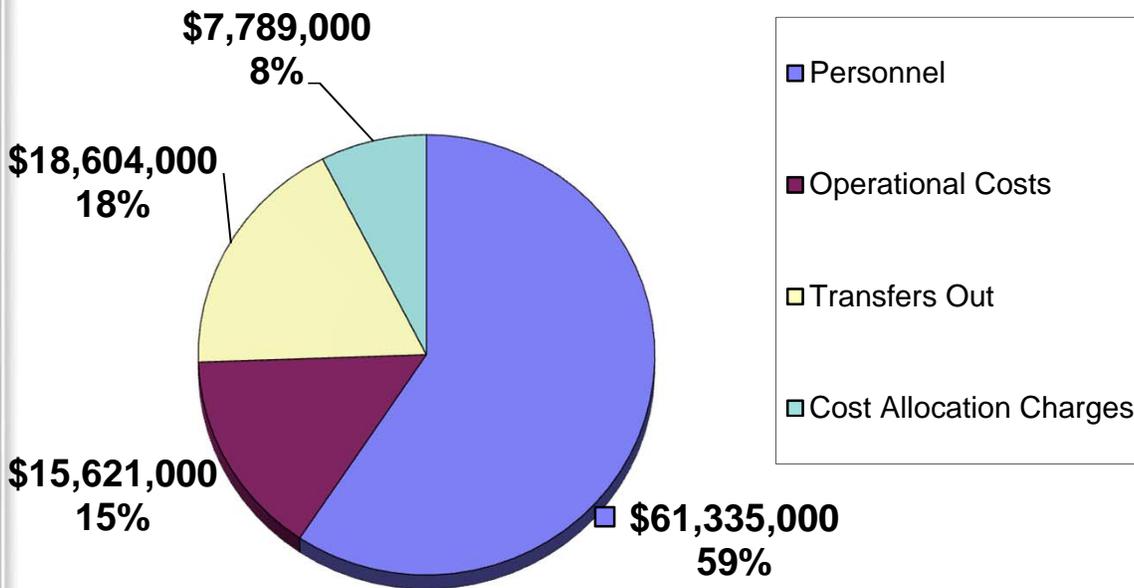
**Utility Users Tax**

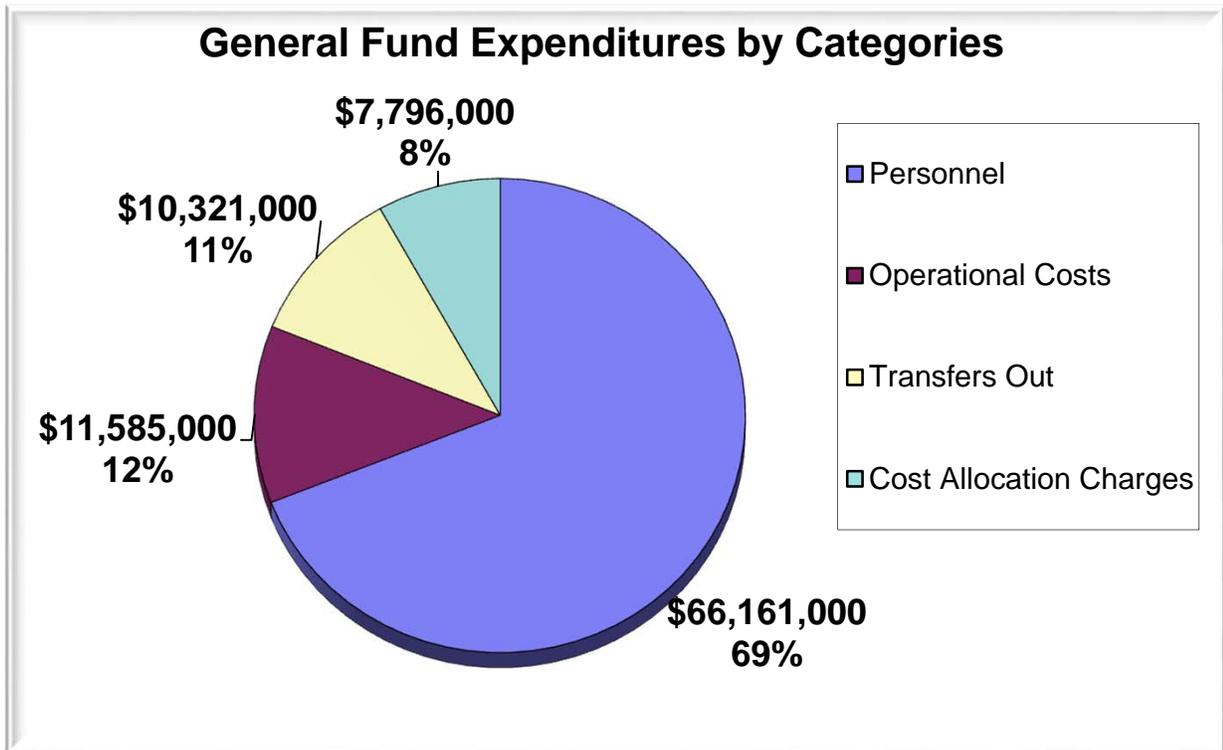
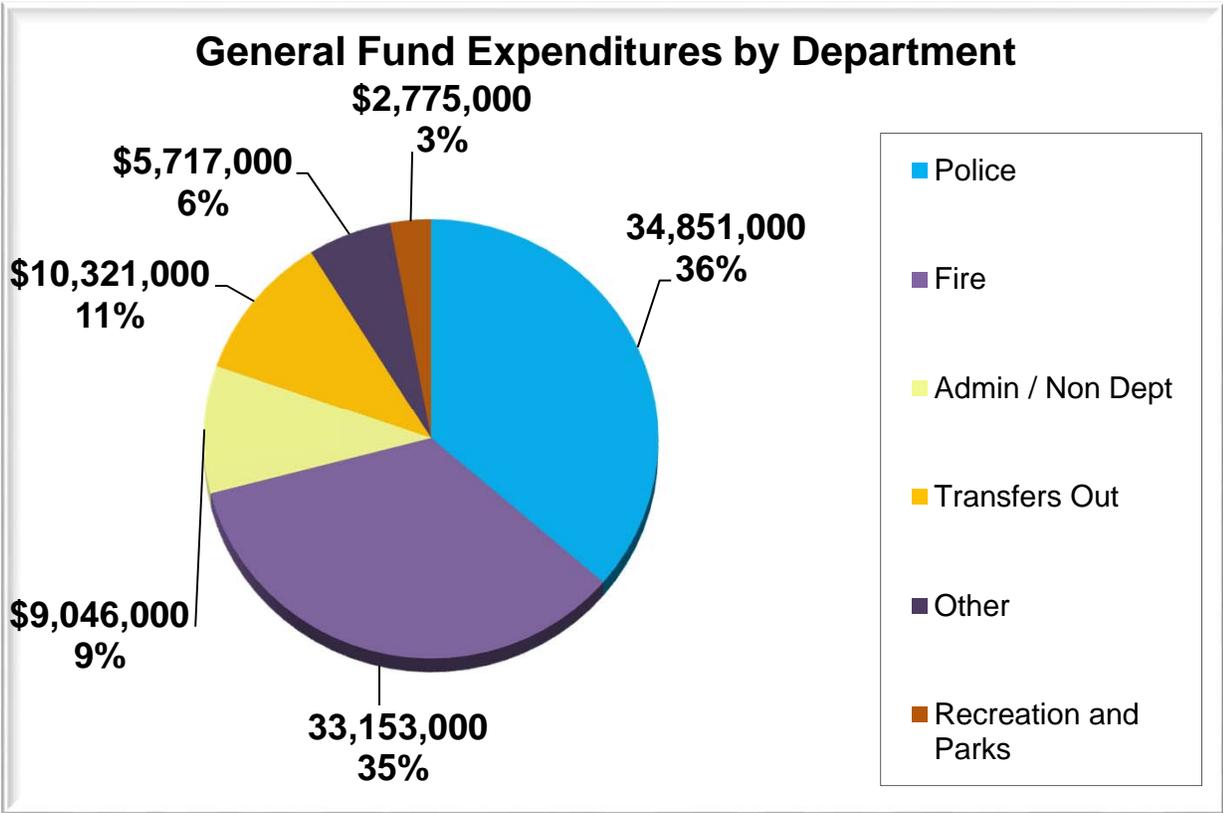
The City imposes a Utility Users Tax (UUT) of 7.5% on all residential and commercial utility bills for properties within the city. This revenue is expected to increase in the next five years. The growth is expected as a result of updating the City’s UUT Ordinance for inclusion of modernized services and equipment. Staff projects to receive approximately \$9.5 million in FY 2017-18 and \$9.7 million in FY 2018-19.

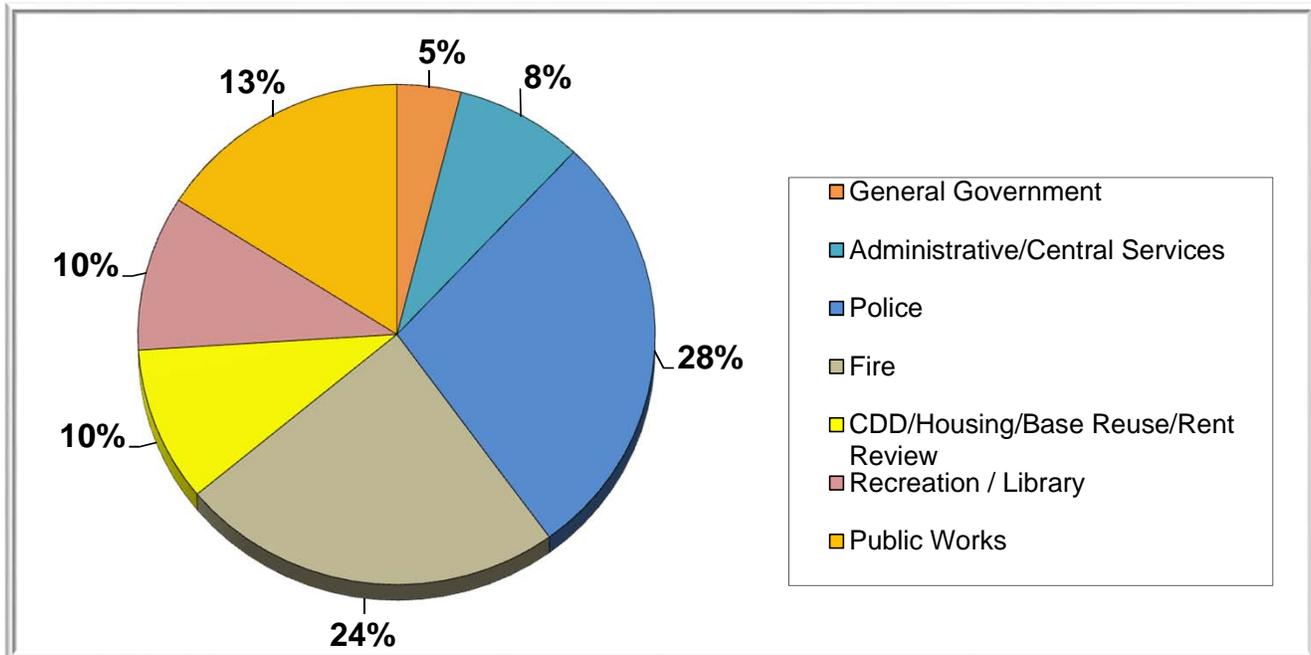
**General Fund Expenditures by Department**



**General Fund Expenditures by Categories**







Category	Authorized Positions (FTEs) FY2017-18				Proposed Positions (FTEs) FY2018-19			
	General Fund		All Funds		General Fund		All Funds	
	FTE	%	FTE	%	FTE	%	FTE	%
General Government	16.57	6%	16.57	4%	16.57	6%	16.57	4%
Administrative/Central Services	28.65	10%	35.40	8%	28.65	10%	35.40	8%
Police	122.00	42%	122.00	28%	122.00	42%	122.00	28%
Fire	102.00	35%	111.00	26%	102.00	35%	102.00	24%
CDD/Housing/Base Reuse/Rent Review	1.00	0%	43.38	10%	1.00	0%	43.38	10%
Recreation / Library	12.50	4%	43.00	10%	12.50	4%	43.00	10%
Public Works	9.50	3%	62.40	14%	9.50	3%	62.40	16%
<b>Total FTEs - City</b>	292.22	100%	433.75	100%	292.22	100%	424.75	100%
Alameda Municipal Power			97.25				97.25	
<b>Total FTEs - Organization</b>			531.00				522.00	



## General Fund Expenditures by Category

Fiscal Year 2017-18

	Personnel	Operational Costs	Cost Allocation	Total	Less Revenues	Net Program Budget
<b>General Government</b>						
City Council:						
Legislative	\$ 116,000	\$ 108,000	\$ 25,000	\$ 249,000	\$ -	\$ 249,000
Total City Council	<b>116,000</b>	<b>108,000</b>	<b>25,000</b>	<b>249,000</b>	<b>-</b>	<b>249,000</b>
City Attorney:						
Administration	954,000	127,000	75,000	1,156,000	275,000	\$ 881,000
Workers' Compensation Operations	166,000	11,000	15,000	192,000	56,000	136,000
Risk Management Operations	445,000	72,000	29,000	546,000	81,000	465,000
Total City Attorney	<b>1,565,000</b>	<b>210,000</b>	<b>119,000</b>	<b>1,894,000</b>	<b>412,000</b>	<b>1,482,000</b>
City Clerk:						
Administration	476,000	50,000	48,000	574,000	100,000	\$ 474,000
Elections	-	27,000	-	27,000	-	27,000
Cable TV Administration	81,000	36,000	4,000	121,000	7,000	114,000
Total City Clerk	<b>557,000</b>	<b>113,000</b>	<b>52,000</b>	<b>722,000</b>	<b>107,000</b>	<b>615,000</b>
City Manager:						
Administration	824,000	152,000	83,000	1,059,000	35,000	\$ 1,024,000
Total City Manager	<b>824,000</b>	<b>152,000</b>	<b>83,000</b>	<b>1,059,000</b>	<b>35,000</b>	<b>1,024,000</b>
Total - General Government	<b>3,062,000</b>	<b>583,000</b>	<b>279,000</b>	<b>3,924,000</b>	<b>554,000</b>	<b>3,370,000</b>
<b>Administrative Services</b>						
Finance:						
General Accounting	904,000	708,000	90,000	1,702,000	1,000	\$ 1,701,000
Accounts Payable and Payroll	610,000	33,000	67,000	710,000	35,000	675,000
Business License	133,000	78,000	88,000	299,000	96,000	203,000
Central Stores	48,000	88,000	2,000	138,000	133,000	5,000
Total Finance	<b>1,695,000</b>	<b>907,000</b>	<b>247,000</b>	<b>2,849,000</b>	<b>265,000</b>	<b>2,584,000</b>
Human Resources	1,156,000	156,000	104,000	1,416,000	221,000	1,195,000
Total - Administrative Services	<b>2,851,000</b>	<b>1,063,000</b>	<b>351,000</b>	<b>4,265,000</b>	<b>486,000</b>	<b>5,102,000</b>
<b>Central Services</b>						
Fleet Maintenance	632,000	968,000	199,000	1,799,000	769,000	1,030,000
Facility Maintenance	281,000	706,000	41,000	1,028,000	-	1,028,000
Total Central Services	<b>913,000</b>	<b>1,674,000</b>	<b>240,000</b>	<b>2,827,000</b>	<b>769,000</b>	<b>2,058,000</b>
<b>Recreation and Parks</b>						
Park Maintenance	1,480,000	916,000	289,000	2,685,000	-	2,685,000
Hardball	-	10,000	-	10,000	-	10,000
Swim Center	-	-	-	-	-	-
Total - Community Services	<b>1,480,000</b>	<b>926,000</b>	<b>289,000</b>	<b>2,695,000</b>	<b>-</b>	<b>2,695,000</b>
<b>Community Development</b>						
	192,000	-	14,000	206,000	-	206,000



## General Fund Expenditures by Category

Fiscal Year 2017-18

	Personnel	Operational Costs	Cost Allocation	Total	Less Revenues	Net Program Budget
<b>Public Safety Services</b>						
Fire:						
Administration	1,391,000	371,000	304,000	2,066,000	-	2,066,000
Emergency Operations	22,208,000	2,673,000	2,375,000	27,256,000	3,029,000	24,227,000
Fire Prevention Services	704,000	98,000	63,000	865,000	568,000	297,000
Emergency Medical Services (EMS)	487,000	315,000	119,000	921,000	-	921,000
Disaster Preparedness	283,000	15,000	15,000	313,000	-	313,000
Training	308,000	17,000	30,000	355,000	-	355,000
<b>Total Fire</b>	<b>25,381,000</b>	<b>3,489,000</b>	<b>2,906,000</b>	<b>31,776,000</b>	<b>3,597,000</b>	<b>28,179,000</b>
Police						
Office of the Chief	544,000	7,000	40,000	591,000	-	591,000
Administrative Services	1,257,000	328,000	546,000	2,131,000	11,000	2,120,000
Communications	2,228,000	210,000	171,000	2,609,000	-	2,609,000
Records	849,000	146,000	87,000	1,082,000	16,000	1,066,000
Support Services	1,263,000	98,000	133,000	1,494,000	19,000	1,475,000
Materials/Logistics	439,000	833,000	82,000	1,354,000	-	1,354,000
Patrol	13,988,000	149,000	1,718,000	15,855,000	587,000	15,268,000
Investigations	3,966,000	124,000	326,000	4,416,000	-	4,416,000
Traffic	1,512,000	131,000	157,000	1,800,000	1,054,000	746,000
Animal Shelter	194,000	848,000	12,000	1,054,000	150,000	904,000
Special Event Support	43,000	-	-	43,000	43,000	-
Crossing Guard	-	285,000	-	285,000	78,000	207,000
<b>Total Police</b>	<b>26,283,000</b>	<b>3,159,000</b>	<b>3,272,000</b>	<b>32,714,000</b>	<b>1,958,000</b>	<b>30,756,000</b>
<b>Total - Public Safety Services</b>	<b>51,664,000</b>	<b>6,648,000</b>	<b>6,178,000</b>	<b>64,490,000</b>	<b>5,555,000</b>	<b>58,935,000</b>
<b>Public Works</b>						
Administration	363,000	63,000	30,000	456,000	77,000	379,000
Street Tree & Median Maintenance	711,000	203,000	394,000	1,308,000	-	1,308,000
Street & Sidewalk Maintenance	99,000	489,000	12,000	600,000	-	600,000
<b>Total - Public Services</b>	<b>1,173,000</b>	<b>755,000</b>	<b>436,000</b>	<b>2,364,000</b>	<b>77,000</b>	<b>2,287,000</b>
<b>Non-Departmental</b>						
Non-Departmental	-	3,972,000	2,000	3,974,000	-	3,974,000
<b>Total - Non-Department</b>	<b>-</b>	<b>3,972,000</b>	<b>2,000</b>	<b>3,974,000</b>	<b>-</b>	<b>3,974,000</b>
<b>Total General Fund</b>	<b>61,335,000</b>	<b>15,621,000</b>	<b>7,789,000</b>	<b>84,745,000</b>	<b>7,441,000</b>	<b>78,627,000</b>



**General Fund Program Budget Summary**  
Fiscal Year 2018-19

	Personnel	Operational Costs	Cost Allocation	Total	Less Revenues	Net Program Budget
<b>General Government</b>						
City Council:						
Legislative	\$ 121,000	\$ 110,000	\$ 25,000	\$ 256,000	\$ -	\$ 256,000
Total City Council	<b>121,000</b>	<b>110,000</b>	<b>25,000</b>	<b>256,000</b>	-	<b>256,000</b>
City Attorney:						
Administration	992,000	127,000	75,000	1,194,000	275,000	919,000
Workers' Comp Operations	172,000	11,000	15,000	198,000	56,000	142,000
Risk Management Operations	464,000	72,000	29,000	565,000	81,000	484,000
Total City Attorney	<b>1,628,000</b>	<b>210,000</b>	<b>119,000</b>	<b>1,957,000</b>	<b>412,000</b>	<b>1,545,000</b>
City Clerk:						
Administration	491,000	35,000	49,000	575,000	101,000	474,000
Elections	-	207,000	-	207,000	12,000	195,000
Cable TV Administration	83,000	36,000	4,000	123,000	7,000	116,000
Total City Clerk	<b>574,000</b>	<b>278,000</b>	<b>53,000</b>	<b>905,000</b>	<b>120,000</b>	<b>785,000</b>
City Manager:						
Administration	861,000	172,000	83,000	1,116,000	35,000	1,081,000
Total City Manager	<b>861,000</b>	<b>172,000</b>	<b>83,000</b>	<b>1,116,000</b>	<b>35,000</b>	<b>1,081,000</b>
Total - General Government	<b>3,184,000</b>	<b>770,000</b>	<b>280,000</b>	<b>4,234,000</b>	<b>567,000</b>	<b>3,667,000</b>
<b>Administrative Services</b>						
Finance:						
General Accounting	965,000	685,000	90,000	1,740,000	1,000	1,739,000
Accounts Payable and Payroll	651,000	34,000	67,000	752,000	35,000	717,000
Business License	142,000	79,000	88,000	309,000	96,000	213,000
Central Stores	32,000	106,000	2,000	140,000	134,000	6,000
Total Finance	<b>1,790,000</b>	<b>904,000</b>	<b>247,000</b>	<b>2,941,000</b>	<b>266,000</b>	<b>2,675,000</b>
Human Resources	1,216,000	156,000	104,000	1,476,000	221,000	1,255,000
Total - Administrative Services	<b>3,006,000</b>	<b>1,060,000</b>	<b>351,000</b>	<b>4,417,000</b>	<b>487,000</b>	<b>3,930,000</b>
<b>Central Services</b>						
Fleet Maintenance	818,000	982,000	199,000	1,999,000	769,000	1,230,000
Facility Maintenance	296,000	724,000	41,000	1,061,000	-	1,061,000
Total Central Services	<b>1,114,000</b>	<b>1,706,000</b>	<b>240,000</b>	<b>3,060,000</b>	<b>769,000</b>	<b>2,291,000</b>
<b>Recreation and Parks</b>						
Park Maintenance	1,574,000	911,000	290,000	2,775,000	-	2,775,000
Hardball	-	-	-	-	-	-
Swim Center	-	-	-	-	-	-
Total - Community Services	<b>1,574,000</b>	<b>911,000</b>	<b>290,000</b>	<b>2,775,000</b>	-	<b>2,775,000</b>
<b>Community Development</b>	<b>209,000</b>	-	<b>14,000</b>	<b>223,000</b>	-	<b>223,000</b>



## General Fund Program Budget Summary

Fiscal Year 2018-19

	Personnel	Operational Costs	Cost Allocation	Total	Less Revenues	Net Program Budget
<b>Public Safety Services</b>						
<b>Fire:</b>						
Administration	1,461,000	374,000	304,000	2,139,000	-	2,139,000
Emergency Operations	23,830,000	1,979,000	2,377,000	28,186,000	3,036,000	25,150,000
Fire Prevention Services	1,040,000	98,000	63,000	1,201,000	568,000	633,000
Emergency Medical Services	491,000	315,000	119,000	925,000	-	925,000
Disaster Preparedness	302,000	15,000	15,000	332,000	-	332,000
Training	323,000	17,000	30,000	370,000	-	370,000
BLS Transport	-	-	-	-	-	-
Total Fire	<b>27,447,000</b>	<b>2,798,000</b>	<b>2,908,000</b>	<b>33,153,000</b>	<b>3,604,000</b>	<b>29,549,000</b>
<b>Police:</b>						
Office of the Chief	572,000	7,000	40,000	619,000	-	619,000
Administrative Services	1,330,000	301,000	546,000	2,177,000	11,000	2,166,000
Communications	2,358,000	214,000	171,000	2,743,000	-	2,743,000
Records	904,000	152,000	87,000	1,143,000	16,000	1,127,000
Support Services	1,343,000	99,000	134,000	1,576,000	11,000	1,565,000
Materials/Logistics	470,000	861,000	82,000	1,413,000	-	1,413,000
Patrol	15,396,000	150,000	1,719,000	17,265,000	594,000	16,671,000
Investigations	4,175,000	124,000	327,000	4,626,000	-	4,626,000
Traffic	1,584,000	131,000	157,000	1,872,000	1,053,000	819,000
Animal Shelter	210,000	852,000	12,000	1,074,000	150,000	924,000
Special Event Support	43,000	-	-	43,000	43,000	-
Crossing Guard	-	300,000	-	300,000	85,000	215,000
Total Police	<b>28,385,000</b>	<b>3,191,000</b>	<b>3,275,000</b>	<b>34,851,000</b>	<b>1,963,000</b>	<b>32,888,000</b>
Total - Public Safety Services	<b>55,832,000</b>	<b>5,989,000</b>	<b>6,183,000</b>	<b>68,004,000</b>	<b>5,567,000</b>	<b>62,437,000</b>
<b>Public Works</b>						
Administration	388,000	62,000	30,000	480,000	78,000	402,000
Street Tree & Median Maintenance	747,000	213,000	394,000	1,354,000	-	1,354,000
Street & Sidewalk Maintenance	107,000	481,000	12,000	600,000	-	600,000
Total - Public Services	<b>1,242,000</b>	<b>756,000</b>	<b>436,000</b>	<b>2,434,000</b>	<b>78,000</b>	<b>2,356,000</b>
<b>Non-Departmental</b>						
Non-Departmental	-	393,000	2,000	395,000	-	395,000
Total - Non-Department	<b>-</b>	<b>393,000</b>	<b>2,000</b>	<b>395,000</b>	<b>-</b>	<b>395,000</b>
Total General Fund	<b>\$ 66,161,000</b>	<b>\$ 11,585,000</b>	<b>\$ 7,796,000</b>	<b>\$ 85,542,000</b>	<b>\$ 7,468,000</b>	<b>\$ 78,074,000</b>

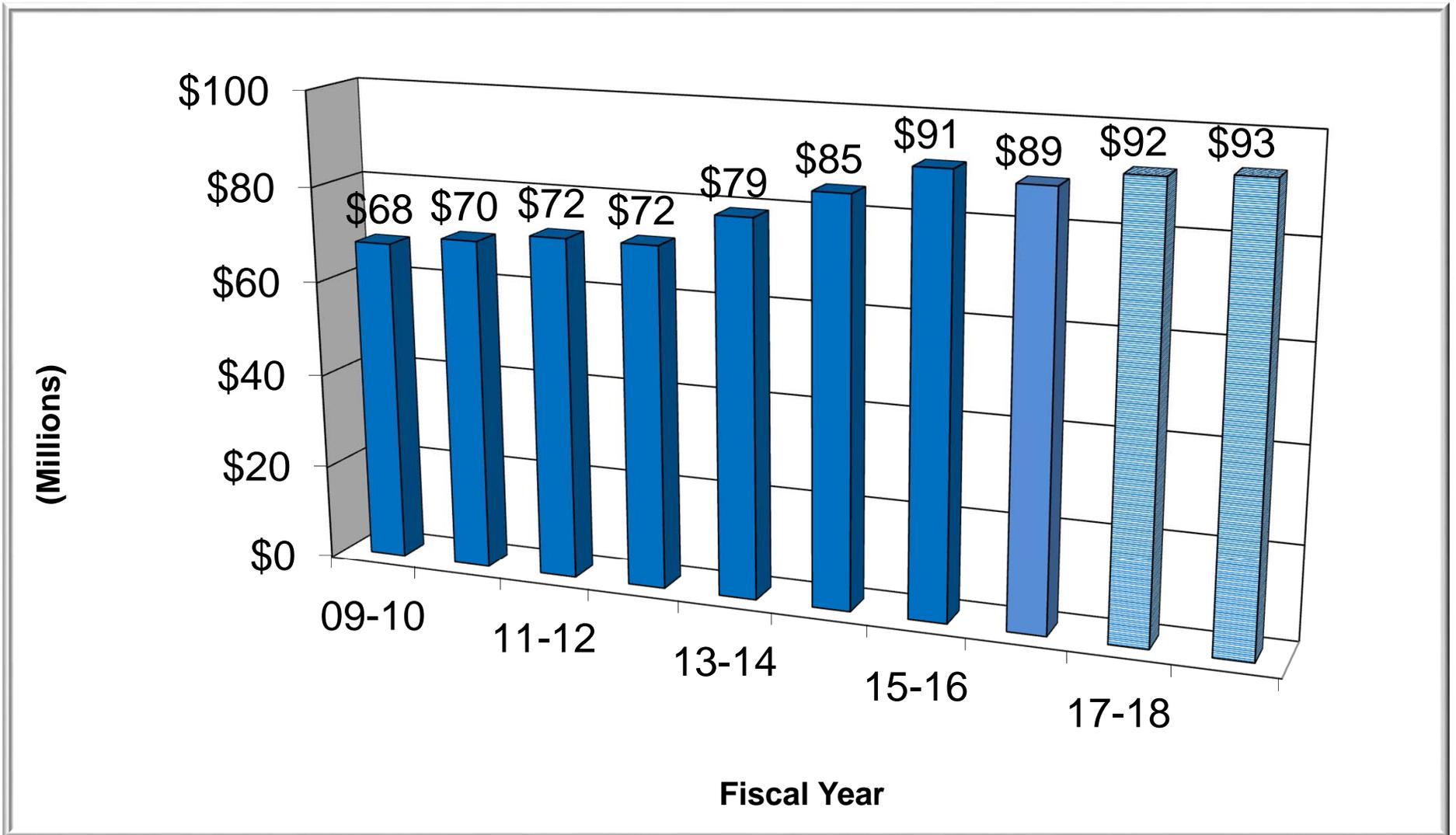


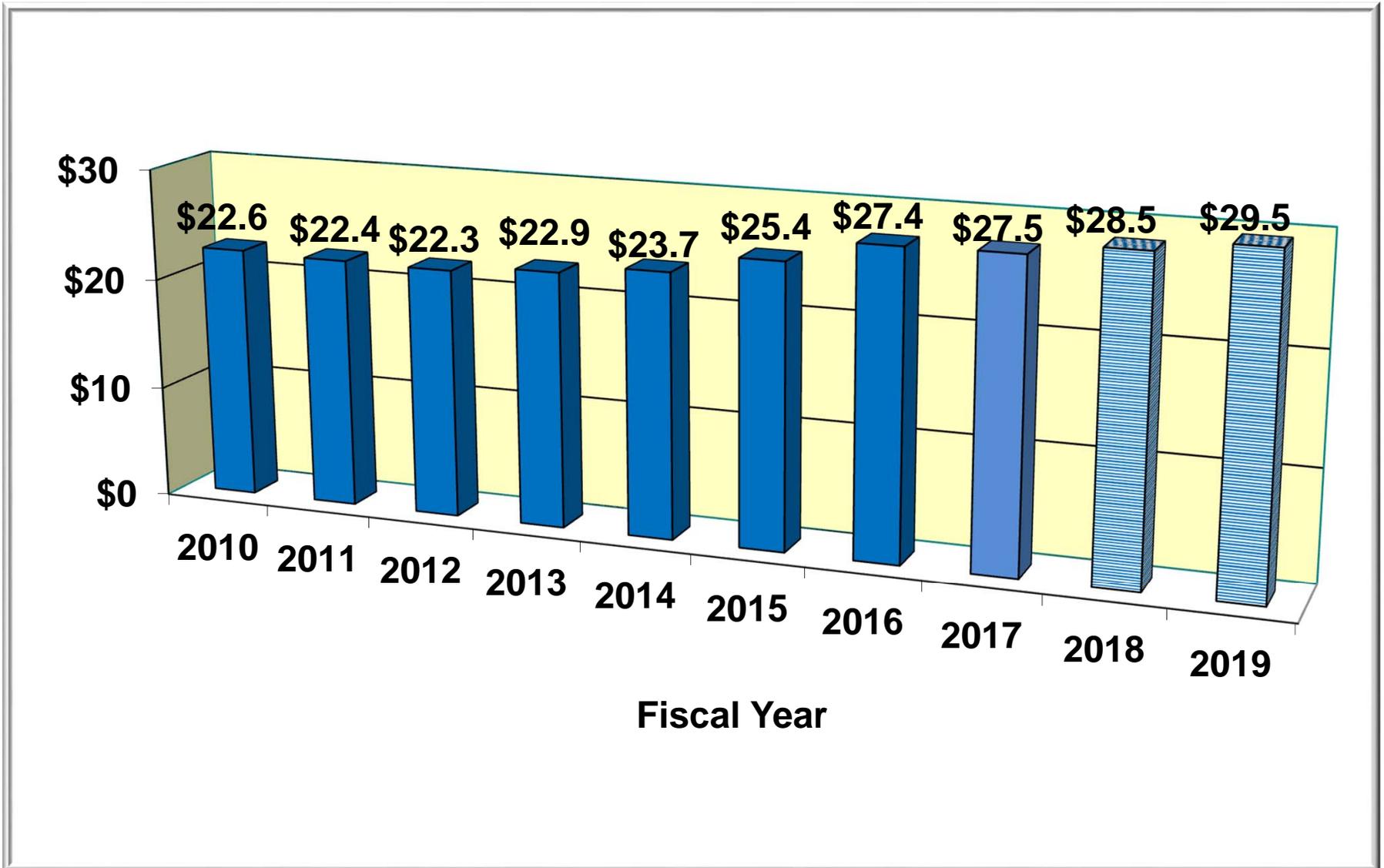
## General Fund Budget Summary

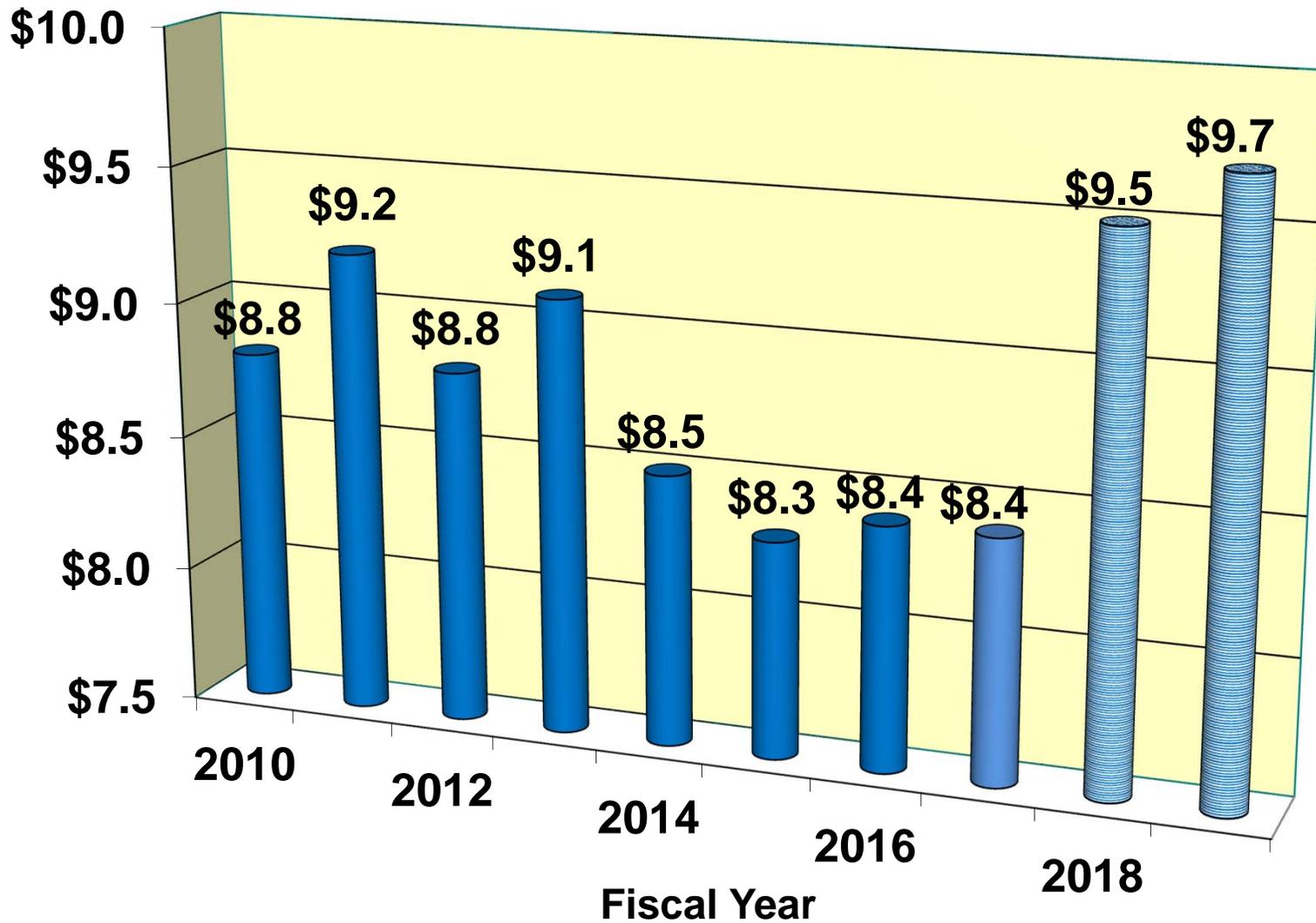
### Fiscal Years 2015-16 through 2021-22

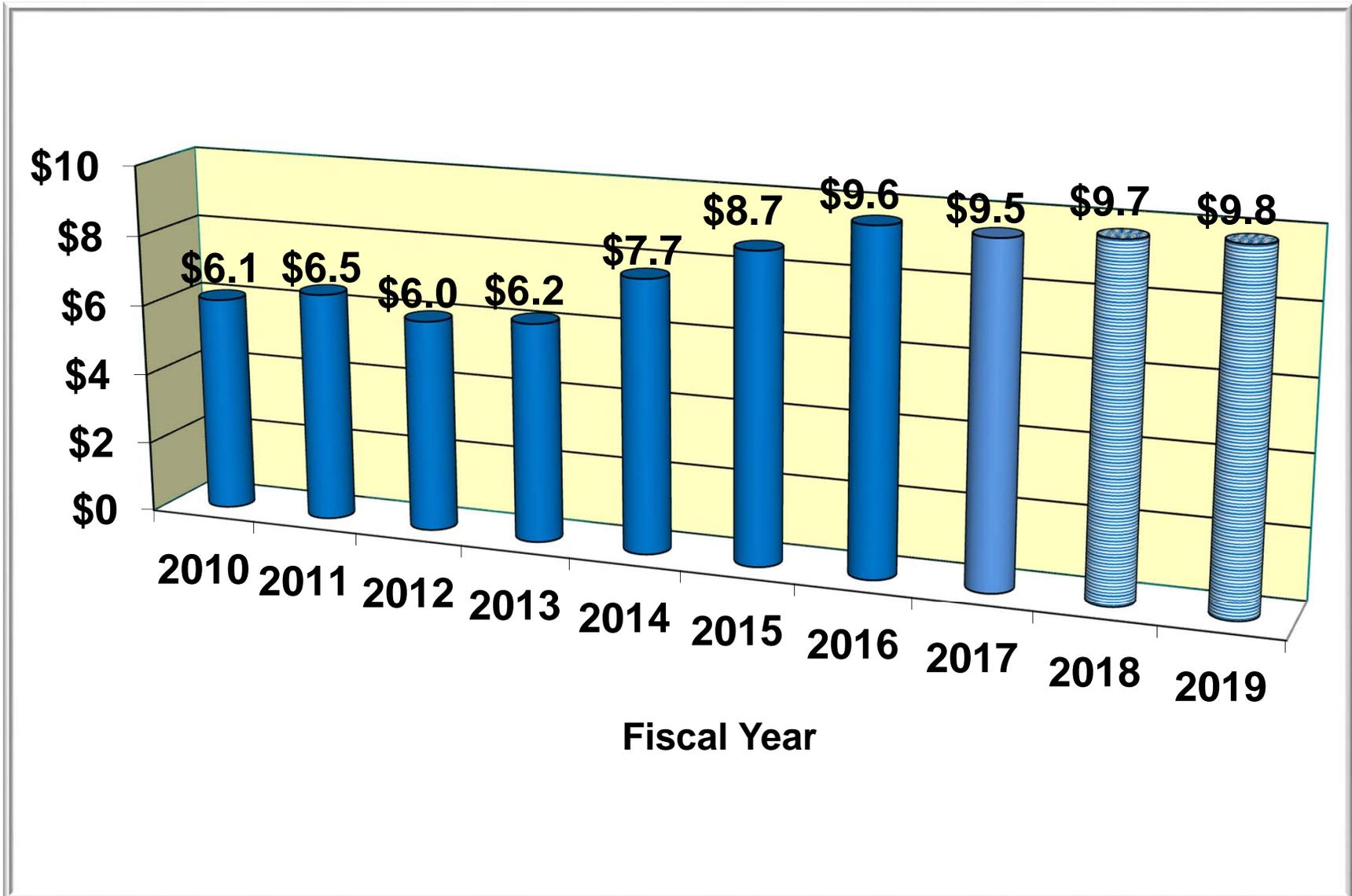
	FY 15-16	FY 16-17	FY 16-17	FY 17-18	FY 18-19	FY 19-20	FY 20-21	FY 21-22
	Actual	Revised Budget	Projected	Budget	Budget	Forecast	Forecast	Forecast
<b>Revenues</b>								
Property Taxes	\$ 27,421,728	\$ 27,449,000	\$ 27,449,000	\$ 28,541,000	\$ 29,519,000	\$ 30,257,000	\$ 31,013,000	\$ 31,788,000
Sales Tax - City Share/In Lieu	9,565,291	9,500,000	9,500,000	9,650,000	9,800,000	9,996,000	10,196,000	10,400,000
Utility User Tax	8,368,124	8,395,000	8,395,000	9,468,000	9,658,000	9,851,000	10,048,000	10,249,000
Franchise Fees	7,917,444	8,102,000	8,102,000	5,534,000	5,558,000	5,669,000	5,782,000	5,898,000
Motor Vehicle In Lieu Taxes	6,966,426	7,372,000	7,372,000	7,593,000	7,593,000	7,783,000	7,978,000	8,177,000
Property Transfer Tax	9,451,755	8,456,000	9,206,000	8,750,000	9,000,000	9,000,000	9,000,000	9,000,000
Transient Occupancy Tax	2,174,973	2,000,000	2,000,000	2,100,000	2,100,000	2,100,000	2,100,000	2,100,000
Business License Taxes	1,788,803	2,150,000	2,150,000	2,150,000	2,150,000	2,150,000	2,150,000	2,150,000
Departmental Revenues	7,866,766	6,928,000	6,705,000	7,441,000	7,468,000	7,468,000	7,468,000	7,468,000
Cost Allocation Reimbursements	4,999,164	5,005,000	4,998,000	5,002,000	4,327,000	4,327,000	4,327,000	4,327,000
Interest / Return on Investments & Others	1,357,895	2,802,000	2,801,000	1,578,000	1,598,000	1,598,000	1,598,000	1,598,000
Loan Repayment from AMP (One time)	2,200,000	-	-	-	-	-	-	-
Transfers in	489,000	489,000	489,000	4,219,000	4,222,000	4,222,000	4,222,000	4,222,000
<b>Total Revenues/Transfers In</b>	<b>90,567,369</b>	<b>88,648,000</b>	<b>89,167,000</b>	<b>92,026,000</b>	<b>92,993,000</b>	<b>94,421,000</b>	<b>95,882,000</b>	<b>97,377,000</b>
<b>Expenditures</b>								
City Council	218,555	237,000	292,000	249,000	256,000	261,000	266,000	271,000
City Attorney	1,577,609	1,766,000	1,725,000	1,894,000	1,957,000	2,035,000	2,118,000	2,202,000
City Clerk	545,840	823,000	826,000	722,000	905,000	930,000	956,000	983,000
City Manager	956,789	1,169,000	1,034,000	1,059,000	1,116,000	1,269,000	1,327,000	1,386,000
Non Departmental	521,190	744,242	756,000	3,974,000 (a)	395,000	899,000	908,000	917,000
Finance	2,131,767	2,704,340	2,297,000	2,849,000	2,941,000	3,034,000	3,133,000	3,233,000
Information Technology	1,249,671	1,645,000	1,643,000	-	-	-	-	-
Human Resources	1,218,620	1,450,000	1,207,174	1,416,000	1,476,000	1,533,000	1,594,000	1,656,000
Fleet and Facility Maintenance	2,624,550	2,476,000	2,326,000	2,827,000	3,060,000	3,128,000	3,199,000	3,271,000
Recreation and Parks	2,324,436	2,433,000	2,423,000	2,695,000	2,775,000	2,852,000	2,933,000	3,015,000
Community Development	93,791	186,000	190,000	206,000	223,000	233,000	244,000	255,000
Fire	27,882,521	29,728,161	29,452,000	31,776,000	33,153,000	34,475,000	36,453,000	38,578,000
Police	27,055,229	29,976,000	28,501,000	32,714,000	34,851,000	36,728,000	38,730,000	40,865,000
Public Works	1,452,193	1,510,000	1,445,000	2,364,000	2,434,000	2,502,000	2,574,000	2,647,000
<b>Total Operating Expenditures</b>	<b>69,852,761</b>	<b>76,847,743</b>	<b>74,117,174</b>	<b>84,745,000</b>	<b>85,542,000</b>	<b>89,879,000</b>	<b>94,435,000</b>	<b>99,279,000</b>
<b>Transfers to Other Funds</b>								
Capital Projects / Maintenance	1,529,996	2,089,513	2,089,513	1,205,000	1,205,000	719,000	733,000	748,000
Recreation Fund	1,596,000	1,749,000	1,749,000	1,802,000	1,856,000	1,912,000	1,969,000	2,028,000
Vacation Payouts	249,996	175,000	175,000	175,000	175,000	175,000	175,000	175,000
Library	2,112,000	2,097,000	2,097,000	2,097,000	2,097,000	2,097,000	2,097,000	2,097,000
Police / Fire Pension 1079 and 1082	1,893,996	1,932,000	1,932,000	1,932,000	1,932,000	1,932,000	1,932,000	1,932,000
Transfer 2013 Refinancing City Facilities	792,000	1,023,000	989,000	1,074,000	1,024,000	1,024,000	1,024,000	1,024,000
Other Transfers	6,399,682	2,388,968	2,201,000	10,319,000 (a)	2,032,000	1,823,000	609,000	621,000
<b>Total Transfers to Other Funds</b>	<b>14,573,670</b>	<b>11,454,481</b>	<b>11,232,513</b>	<b>18,604,000</b>	<b>10,321,000</b>	<b>9,682,000</b>	<b>8,539,000</b>	<b>8,625,000</b>
<b>Total Expenditures/Transfers Out</b>	<b>84,426,431</b>	<b>88,302,224</b>	<b>85,349,687</b>	<b>103,349,000</b>	<b>95,863,000</b>	<b>99,561,000</b>	<b>102,974,000</b>	<b>107,904,000</b>
<b>Projected Available Reserves</b>								
Balance, Beginning of Year	\$ 30,165,670	\$ 27,284,394	\$ 27,284,394	\$ 21,337,208	\$ 23,928,208	\$ 23,444,208	\$ 18,304,208	\$ 11,212,208
<b>Net Change in Fund Balance</b>	<b>6,140,938</b>	<b>345,776</b>	<b>\$ 3,817,313</b>	<b>(11,323,000)</b>	<b>(2,870,000)</b>	<b>(5,140,000)</b>	<b>(7,092,000)</b>	<b>(10,527,000)</b>
Use of Committed Reserves	(9,022,214)	492,501	(9,764,499)	13,914,000 (a)	2,386,000	-	-	-
Receipt of Loan Repayments	-	-	-	-	-	-	-	-
<b>Ending Available Fund Balance</b>	<b>\$ 27,284,394</b>	<b>\$ 28,122,671</b>	<b>\$ 21,337,208</b>	<b>\$ 23,928,208</b>	<b>\$ 23,444,208</b>	<b>\$ 18,304,208</b>	<b>\$ 11,212,208</b>	<b>\$ 685,208</b>
<b>% of General Fund Expenditures</b>	<b>32%</b>	<b>32%</b>	<b>25%</b>	<b>23%</b>	<b>24%</b>	<b>18%</b>	<b>11%</b>	<b>1%</b>

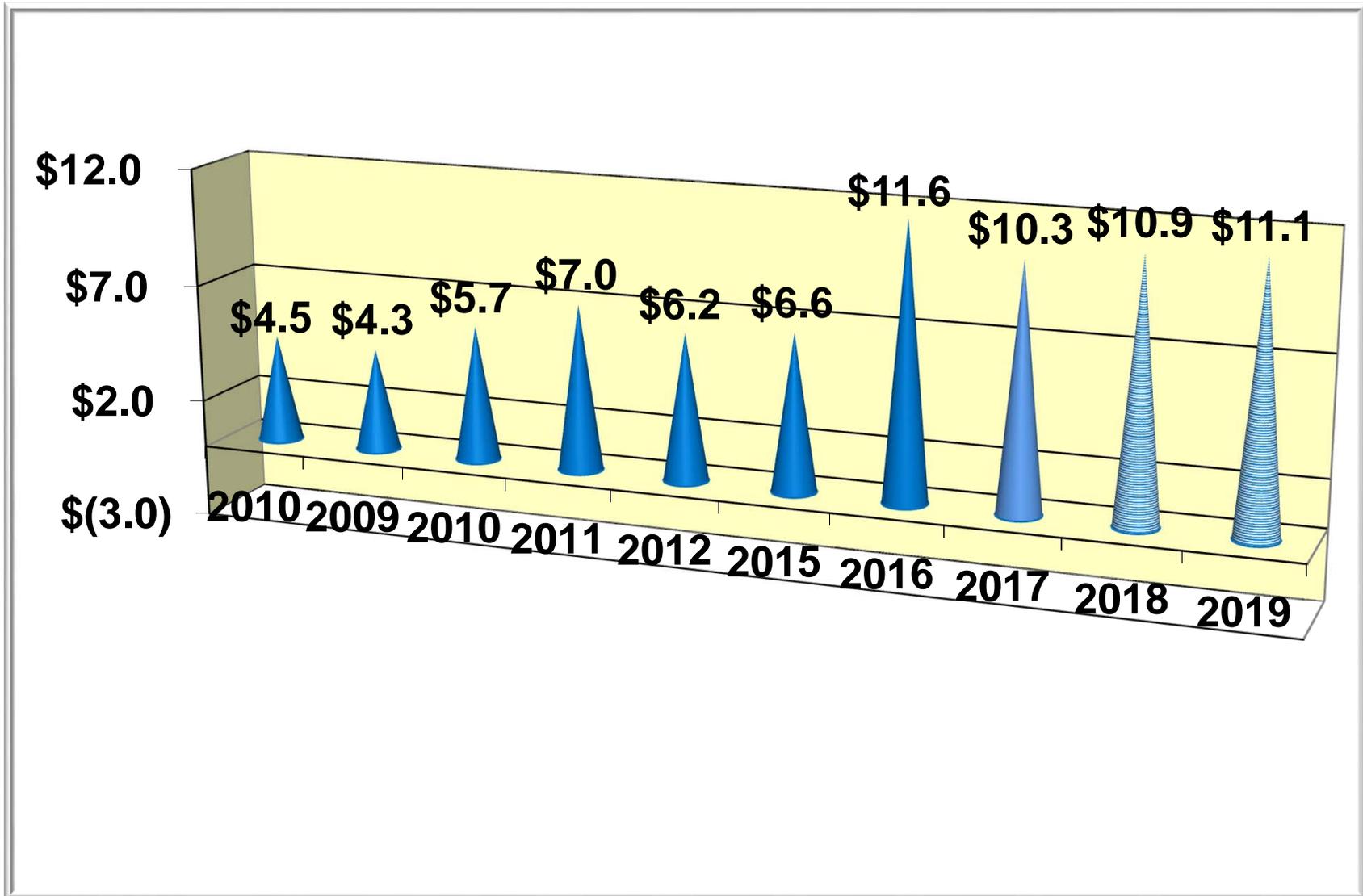
(a) Includes contributions to Post Employment Benefits Trust

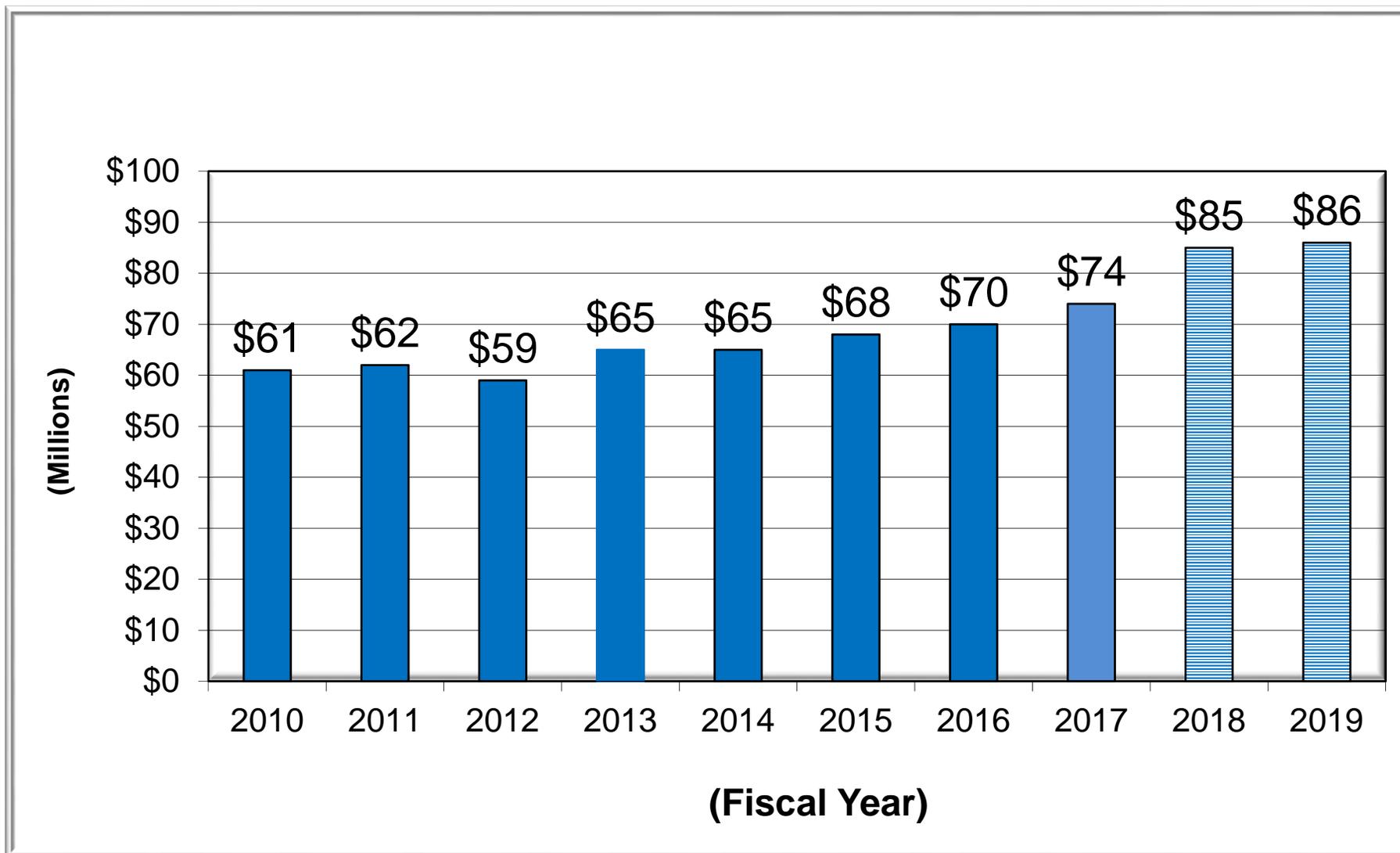














# City of Alameda, California

## People and Places in the City

